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THE VIEW AHEAD  
25 June to 1 July 1959

1. I can view the period ahead with cautious optimism. I have determined on my strategy, disposed of my tactical forces, and prepared my alternative plans. The thing to do now is to stay loose, anxious, and objective -- and to expect the worst.

2. The chief task ahead in setting up the course is to determine who will take over the task of explaining the whole process of ELINT analysis and how he will do it. The lecture or lectures on analysis will complete the formal block of instruction in the course; they will have to provide a justification for the requirements and give to the DDP contingent, students and faculty, the satisfaction of knowing that ELINT collection is directed toward a firm and worthwhile goal.

3. The presentation of ELINT requirements is still something of a problem. The present controversy over requirements between OSI and DDP is certainly one of the reasons why the Offices concerned have united to give the course. Very much simplified, the difference of opinion boils down to this: DDP claims that OSI is asking for signals when what the office really wants is information on certain types of instruments or weapons. This information DDP could gather, or is equipped to gather, by other means than electronic intercept if the requirements were set forth in other terms. The position of OSI as I have gathered it, is that a great many of the tapes now coming in have no significance. Either the black boxes have been misused or the targets have been of no particular value.

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4. During the past week I have drawn up with [redacted] a special bulletin describing the course. I have seen [redacted] TSS, and discussed with him the part that TSS should play in instruction. He will work out his part in conjunction with the presentation of the Office of Communications. [redacted] of PIC tells me that the collection of material is going forward and that he will send it to me presently for my check. I have also written a formal memo asking that PIC set aside time for explaining the Center's part in ELINT collection and analysis.

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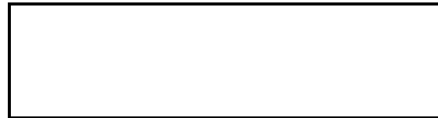
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25X1 5. The DTR's decision to postpone giving the course for the first time until preparations were complete met general approval. It has, however, not relaxed efforts to get those preparations made. [ ] and I agreed that we would try to have everything ready by 3 August for review by a panel of officers from the Offices concerned. This review, however, would not be a formal affair but rather a presentation of blocks of instruction as they were ready. This review could also take advantage of 25X1 [ ] idea that Branch Chiefs, who will determine in the end who the students will be, should get some sort of preview of the course to enlist their interest.

6. I have two serious personal problems: a) I need to gather reading and study materials for the students, and b) I've got to find the time to read the materials first myself. The library has already turned up for me some articles of general interest from service publications.

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